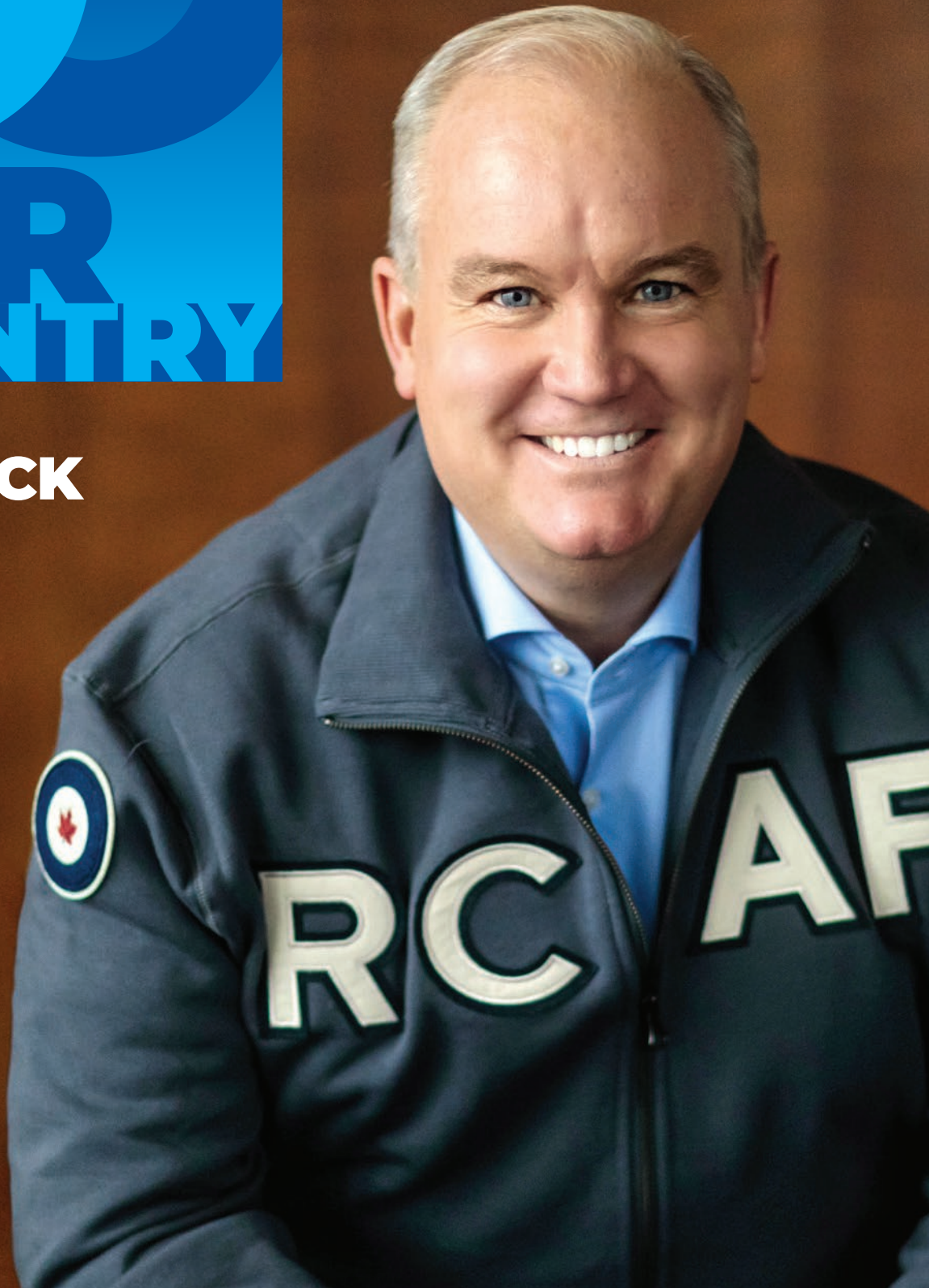




**OUR
COUNTRY**

A CALL TO
**TAKE BACK
CANADA**



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TRUE BLUE LEADERSHIP

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MY FELLOW CONSERVATIVES,

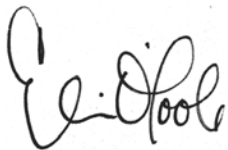
Canada is a great country because of the freedom, opportunity and respect that our nation embodies for its people. We have stood for these principles from Vimy Ridge to Kandahar and today we face another test. Our duty as Conservatives is to build upon our vision for our great country and to preserve these liberties and opportunities for our children, our grandchildren and for the world. Trudeau's leadership, or lack thereof, has put our principles and prosperity at risk and weakened our ability to face the threat of COVID-19.

Trudeau's legacy will be hundreds of billions in new debt, higher taxes and less opportunity for working families in the resource, forestry and manufacturing sectors and the toughest prospects in a generation for our young people who will be saddled with the results of his reckless economic mismanagement. Anti-development legislation like Bill C-69, tanker bans and political cancellation of pipeline projects helped create the 'Shut Down Canada' blockade movement that threatened our future prosperity even before the pandemic did. Trudeau failed Canadians then, and his dithering response to COVID-19 and covering approach to the Communist Party of China continues to fail us now.

I believe that Conservatives do best when we focus on strong ideas for our future and when we leverage the strength of grassroots across the country. The policy ideas in this document represent where I think the puck is heading before the next election. It will be up to our team and our grassroots policy process to determine which we will place before Canadians, and throughout this leadership election, I welcome Party members to share their policy ideas with me. Together, we will build a prosperous future for all Canadians.

As leader of the Conservative Party of Canada, I commit to work with ALL Conservatives to live up to the promise of our great country. My family and I are devoted to working with our team to rebuild our party in areas where we are weak – Southern Ontario and parts of urban and suburban Canada - to ensure we win back the trust of Canadians. I will not rest until we are competitive in every riding in Canada ahead of the next election.

Sincerely,



Hon. Erin O'Toole, P.C., C.D., M.P.





A CALL TO
**TAKE BACK
CANADA**

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REBUILDING CANADA

**THE O'TOOLE PLAN TO GET
CANADIANS WORKING
AND BUILD A MORE SURE,
PROSPEROUS FUTURE.**

Our country is currently facing its most serious economic challenges since the Great Depression and the greatest risks to national unity and Canadian prosperity in our history.



The dangerously ideological economic decisions made by the Trudeau government in the last five years had led to a steady decline in Canadian competitiveness, billions in lost investment and the shift of thousands of jobs out of Canada long before the COVID-19 pandemic.

The canaries were already dropping in the proverbial coal mine in the months before the outbreak. The \$70 billion Teck Frontier project in Alberta and a \$3 billion investment in Quebec by Warren Buffett were cancelled because of the political risks posed by the government and the illegal rail blockades. Leading Canadian companies felt like they could not get projects approved under Trudeau and the world's most famous 'value investor' no longer saw value in Canada.

Then, COVID-19 changed everything. The global economy was on its knees and Canada had already squandered its opportunity to be prepared and mitigate the crisis. While the federal Liberal Government was slow to respond, provincial governments of all stripes stepped up to fill the leadership void. Thanks to the leadership of our Premiers and the heroic work of our healthcare and personal support workers, Canada is managing the health risks.

THE ECONOMIC DAMAGE TO OUR NATION, HOWEVER, WILL BE SEVERE AND LASTING.

And the crisis will be worse than it could have been because we were not prepared. Instead of planning for a rainy day when times were good, the Trudeau government added billions to our debt with no plan to return to balance. They destroyed stockpiles of PPE and even gave a large portion away to China when that country was attempting to corner the global PPE market. The Trudeau Government put their trust in corrupt international institutions and kept our borders open to flights from outbreak countries while better-prepared countries like Australia were closing theirs.

THE RECKLESSNESS OF THE TRUDEAU GOVERNMENT WILL MAKE THE RECOVERY MORE CHALLENGING.



WE WILL NEED TO REBUILD OUR GREAT COUNTRY.

And we will need to do so with the threat of COVID-19 still hanging over us, knowing that we will remain susceptible to future waves of infection.

It will take serious leadership to get Canadians back to work, give people back their future, keep us safe, and ensure that we are never ill-prepared again.

It will take a leader with real world experience and a track record of getting difficult jobs done. A leader who is ready to listen, build teams and who is not afraid to make the tough decisions to get our country back on a path to prosperity.

For the last five years, our government has made Canada complacent and naive. We've allowed ourselves to depend on other countries and on failing institutions like the UN. We have had a leader who has put his own personal brand and the electoral fortunes of the Liberal party ahead of the national interest.

We have had a Prime Minister who thinks the job is about him, when it should always be about the people he represents. His hubris has led to lost jobs at home and the loss of respect and allies around the world.



IT IS TIME FOR A PRINCIPLED CANADA OF ACTION.



IT'S TIME TO PUT CANADA FIRST AND WORK WITH OUR CLOSEST ALLIES TO FIX THE MESS THAT GOT US INTO THIS CRISIS.



IT IS TIME FOR A LEADER WHO HAS BEEN TALKING ABOUT THESE ISSUES FOR YEARS AND IS WILLING TO TAKE ON THE ELITES AND RATTLE THE SYSTEM TO GET IT DONE.

AN O'TOOLE GOVERNMENT WILL REBUILD OUR NATION TO MAKE US MORE PROSPEROUS, MORE SECURE, MORE RESILIENT AND MORE INDEPENDENT THAN EVER BEFORE.

**Let's Take Back Canada
JOIN OUR FIGHT.**

MY PLAN TO GET OUR COUNTRY BACK ON IT'S FEET.

1 BACK TO WORK AGENDA:

Restore a confident Canada by working with small business, large industries, innovators and non-profits to help move the country forward, establish new normal operations and help our citizens regain quality of life and economic security.

We will not be able to rebuild our country until Canadians feel safe going to work, to the store or to a restaurant. Retail and services are massive parts of our economy and they have been hit the hardest. Economic rebuilding depends on consumers resuming spending, which in turn depends on the restoration of their incomes and their comfort going out and visiting places like stores and restaurants.

There is a crucial role for the federal government to play here, including three key areas.

An O'Toole Government would take a leadership role in:

TESTING: The federal government needs to play a leadership role in boosting testing capacity so that we can quickly test anyone who may have come into contact with an infected person, isolate anyone who may be infected until they can be treated, and stop future outbreaks. To speed up the needed increase in testing capacity, COVID-19 testing kits with regulatory approval from the United States, the United Kingdom and other key allies should be considered approved in Canada. We cannot afford bureaucratic delays.

MASKS AND OTHER PPE: Canadians will need to get into the habit of wearing masks in places where crowds are unavoidable (transit, elevators, etc.) and where contact is unavoidable in personal services businesses (salons, barbers, etc.) or where commercial facilities have a limited ability to execute social distancing measures. The federal government must ensure that a permanent domestic supply of N95 grade masks and consumer, single-use masks are produced in sufficient quantity to keep our economy moving and our citizens safe. The government will work with and purchase from domestic suppliers to ensure our domestic capacity and consolidate our strategic reserve of personal protective equipment.




CONTACT TRACING: To contain future outbreaks, the federal government will work with provinces like Alberta to adopt best practices for tracking and testing potential exposures. The highest privacy and personal information measures will be at the heart of this program, which will not be a mandatory national program.



2 STABILITY IN RECOVERY PLAN:

We must also establish a plan to return to fiscal prudence. Quarter trillion dollar deficits put our country at risk. If this type of spending continues, the Liberals will jeopardize our Old Age Security system, health care and the social safety net funded by general revenues upon which Canadians rely. Therefore, we must establish a clear and disciplined plan for balance that grows the economy and transition people away from emergency relief benefits.

An O'Toole Government will:



-  Establish a **Fiscal Stability Plan** to bring the budget to balance on a prudent timeline. The plan would be marked by milestone measures and a closely monitored connection with the step-down of emergency COVID-19 benefits and other emergency measures.
-  Wind Down **Emergency Benefits** - the Canadian Emergency Response Benefit (CERB) was intended to be a temporary measure to help in a crisis. It is not a replacement for Employment Insurance and it is certainly not a Guaranteed Annual Income. It must be wound down in a predictable and fair fashion. A sliding scale timeline will take into consideration economic activity and unemployment levels by province.
-  Launch a study to find ways to extend **Employment Insurance** coverage to the self-insured and others not covered today.

3 SAVE SMALL BUSINESS PLAN:

The Trudeau government has failed small businesses in their COVID-19 recovery program.

Owner-operator businesses were excluded entirely from salary and business loan programs and none of them have received a cent of rent assistance. The Liberal government was slow and confused in their job preservation programming and pushed millions more Canadians onto the CERB program than needed. They have not only abandoned Small and Medium Sized Businesses, where two-thirds of Canadians find employment, but they have exacerbated the unemployment crisis with their response.

Accordingly, an O'Toole Government will:

-  **Expand the Emergency Business Account program** to extend loans and operating grants to small and medium sized businesses based on employment and economic activity. Larger grant portions will be available for small businesses who were missed by the Trudeau COVID-19 CEBA program due to payroll considerations.
-  Introduce a **New Hire Incentive**, providing a reduced EI premium for all SMEs for any increase of \$50,000 in insurable earnings over the previous tax year to promote hiring.



Make it easier for small businesses to use the legal tools currently only available to larger businesses to reorganize and be able to survive, by:

Introducing temporary COVID-19 Amendments to the Bankruptcy and Insolvency Act (the “BIA”) and the Companies’ Creditors Arrangement Act (the “CCAA”) to facilitate the restructuring of as many businesses as possible to preserve jobs and economic activity and permanently amending these acts to address the cost barriers that exist to successfully reorganizing under the BIA and the CCAA.

Providing interim and exit financing through BDC to permit insolvent businesses to reorganize.

4 FAMILY ACTION PLAN:

The post-COVID recession will be very different from the one that followed the 2008-09 financial crisis that, thanks to the Harper Conservatives, Canada weathered better than any other G7 nation. Far more women than men have lost their jobs, a reflection of how hard the hospitality, service and retail sectors have been hit. Many families are struggling. With schools and daycares closed, many workers with kids – particularly women – wonder how they will be able to get back to work. Too many families already struggle with the cost of childcare and that problem is going to get worse, as many childcare options may not survive the shutdown.

To help families, an O’Toole government will:



For the recovery period, **convert the existing Child Care Expense deduction to a refundable tax credit.** That refundable tax credit will cover up to 75 percent of childcare expenses. As income rises, that percentage will drop from 75 percent to 26 percent.



Double the existing limits under the Child Care Expense deduction. Families would get a refundable tax credit for up to \$16,000 in childcare expenses for children aged 0-6 and \$10,000 for children aged 7-17 (the current limits are \$8,000 and \$5,000, respectively). This change will mean a large boost in childcare benefits for middle and lower income families.



Repeat the one-time boost in the **Canada Child Benefit** into quarterly boosts until the end of 2021, providing \$12 billion in transition assistance to Canadian families.



5 CANADA STRONG:


A plan to secure the economy and get Canadians working, by:

-  Ending the uncompetitive and undemocratic measures in Bills **C-69 and C-48** that have held up resource and large project investment in Canada.
-  Accelerating **broadband** buildout including by offering a tax credit for broadband providers on the cost of **replacing Huawei** components in their 5G wireless infrastructure. The need for reliable broadband Internet has never been more urgent or more important to the economy, so broadband expansion to rural areas will be prioritized for funding from federal infrastructure programs.
-  Making First Nations a true part of the recovery by ensuring that First Nations have opportunities to participate in large resource projects — from the needed expansion of Canada’s electricity power grids to mining to oil and gas — as **true partners through benefits sharing**, so that the recovery works for everyone. An O’Toole government will work with provinces and territories to implement these best practices.
-  **Cutting and simplifying taxes.** Taxes in Canada are too high and too complicated. Thousands of pages of rules mean that the rich and the well-connected have an advantage over everyone else. It is time to fix that. An important part of rebuilding will be to review the tax code to reduce, flatten, and considerably simplify taxes.
-  **Removing interprovincial trade barriers** that have long held back our economy and that will hold back our recovery. We need to ensure that Canada lives up to the economic union first proposed in Confederation by removing interprovincial trade barriers with the help and participation of provinces. It is time we come together as Canadians to increase trade and business interactions among ourselves. An O’Toole government will introduce an Admitted Free Act clarifying federal intention with respect to interprovincial trade and s.121 of the Constitution to provide modern context for the Supreme Court to consider.

6 CANADA RESILIENT:

Canada must never again be caught unprepared as we were for COVID-19. It may be years before there is a COVID-19 vaccine, and we need to be more self-reliant ahead of any future waves of the pandemic. We must learn from the slow and confused response by the Trudeau government and not allow ourselves to become complacent. The risk, to our lives and to our economy, is simply too great.

An O’Toole Government will:

-  **Build domestic capacity** in areas like PPE, key commodities and pharmaceutical capacity so that we no longer need to rely on supply chains stretching to China to supply critical lifesaving needs in future emergencies.

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Protect our food supply by implementing a food security strategy including by:

Redirecting some federal agricultural research funding to partnerships with the private sector to develop methods to grow more crops in Canada year round in greenhouses.

Launching a program to build clusters of greenhouses by funding the infrastructure and cutting the red tape to get that infrastructure built quickly.

Leading efforts with the United States and Mexico to strengthen food security.



Realize that big government failed in this pandemic and reform government to better handle future threats. One thing that has been absolutely clear over the last two months is that government needs to be more efficient and responsive.

7 FREE TRADE IN THE FREE WORLD:

We are entering an uncertain time when countries will turn inward and when democracies will increasingly look upon one another to ensure that countries like China can no longer manipulate the rules-based trade system to their advantage.

Canada depends upon trade, but always adheres to the rules and we must demand the same from other countries. Trade agreements already generally permit domestic preference for matters of defence and security.

An O'Toole government will:



Extend security considerations to PPE and other critical items the COVID-19 crisis showed are as important as military items to protect Canadians during a pandemic.



Work with allies to fix global trading systems and practices based on the principle that a positive preference should be shown to countries that adhere to high standards of **human rights, democracy, the rule of law and environmental transparency.**



Strengthen foreign investment reviews so that all purchases of Canadian companies and resources by state-owned entities from non-free countries require approval, and the default position will be to say "no" unless there is a compelling reason to approve.





8 PANDEMIC ROYAL COMMISSION:

An O'Toole government will convene a Royal Commission on the Pandemic within 100 days of taking office to ensure that all lessons learned from the crisis are publicly aired and learnings can immediately be adopted. One key issue it will look into is the state of Long-Term Care and what the federal government can do to improve it. Canada must be better prepared for future threats.

9 CANADA EMPOWERED:

An O'Toole government will work to ensure that Canada becomes energy independent and becomes the energy and resource supplier of choice to the democratic world. This would include shifting from Gulf and Russian sources of energy as well as the promotion and facilitation of Canadian nuclear technology to reduce emissions.

An O'Toole Government will:

-  Introduce a **National Strategic Pipelines Act** within its first 100 days in office to help bring certainty and speed of approval to pipelines in the national interest. National interest would be determined by lines providing access to global markets or domestic refinery capability, especially petrochemical refineries producing the materials essential to PPE production.
-  Propose a North American energy strategy that includes ending the importation of oil from outside of North America.
-  Support our oil industry in continuing to make Canadian oil even greener by applying technologies like carbon capture and storage.
-  Support Canada as a research and development and production hub for **Small Modular Reactors** (SMRs), building upon Canada's tremendous legacy as a pioneer and innovator in nuclear power.



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I BELIEVE THAT
CONSERVATIVES DO BEST
WHEN WE FOCUS ON STRONG
IDEAS FOR OUR FUTURE AND
WHEN WE LEVERAGE THE
STRENGTH OF GRASSROOTS
ACROSS THE COUNTRY.

**THE POLICY IDEAS IN THIS
DOCUMENT REPRESENT
WHERE I THINK THE PUCK
IS HEADING BEFORE THE
NEXT ELECTION.**

ERIN O'TOOLE
CONSERVATIVE PARTY LEADERSHIP CANDIDATE

ECONOMY

A growing economy is not only the key to prosperity and a higher standard of living but also the only way to keep paying for the social programs on which we all depend. It isn't enough to simply get Canadians back to work – we also need to lay the groundwork for sustainable prosperity by getting the fundamentals right.

Under Liberal governance, our economic growth has declined. We need to reach and maintain a growth rate of 3% per year, not settle for 1 – 2%. These couple of points of GDP growth translate to billions of dollars per year in the pockets of Canadians and a sustainable future for our healthcare system.

To reach 3% growth, we need to unleash the private sector – which means getting government out of the way.

MY PLAN TO GROW OUR ECONOMY AND CREATE JOBS WHILE MAKING LIFE MORE AFFORDABLE INCLUDES:

Cutting and Simplifying Taxes:

- Taxes in Canada are too high and too complicated. Thousands of pages of rules mean that the rich and the well-connected have an advantage over everyone else. It is time to fix that. An O'Toole government will conduct a thorough review of the tax code to reduce, flatten, and considerably simplify taxes. The review will include looking at innovative ideas like providing an exemption to help young Canadians kick-start their careers.
- An O'Toole government will reverse Trudeau and Morneau's Small Business Tax Hike. Small businesses are the engine of our economy. Unfortunately, we are currently governed by two millionaires who inherited their money and do not respect those trying to get a start and build a business. The Liberal government's attack on small business has and continues to hurt our economy and needs to be stopped.

Cutting Red Tape:

- We need to cut the regulatory dead weight that entrepreneurs struggle to overcome. An O'Toole government will task a minister with a mandate to reduce red tape and table at least one Red Tape Reduction Act every year we are in government.

Balancing the Budget:

- Government borrowing in times of prosperity is the height of irresponsibility. It places our future at risk, while stealing from future generations. Conservatives have been saying this for years. Unfortunately, the Trudeau Liberals refused to listen, leaving our country in a more vulnerable position when COVID-19 struck, and with a bigger hole to climb out of.

The next few years will not be easy ones. Our government has borrowed hundreds of billions to get through the crisis. The economy, and therefore government revenue, will take time to recover even with the right policies. The massive amounts of



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money the Bank of Canada printed raise the risk of inflation and of higher debt service costs. Many provinces are in even worse shape.

The path back to balance will not be short and easy to navigate. But one enduring lesson of the last few months must be that we need to be prepared for future emergencies and an essential part of preparing is paying down debt and repairing the country's balance sheet. When good times return – and they will – we need a government committed to keeping the budget balanced

An O'Toole Government will:

- Wind down the temporary spending in a responsible way, as the Harper government did after 2008-2009.
 - Conduct a full review of government spending, bringing in outside experts and experienced government leaders to make recommendations for increasing government efficiency. The review will examine all program spending and lead to the development of a path back to balance as the economy improves and Canadians get back to work.
 - Institute a Pay-as-You-Go rule, enshrined in law, requiring that for each dollar in new spending, the government finds a dollar in savings.
 - Expand project management capabilities in the federal government so that all major projects include certified professionals, ensuring that proper project management protocols are employed to maximize efficiency, support better project outcomes, and reduce costs.
- An O'Toole Government will also not be afraid to explain to Canadians why this is necessary. Conservatives, in recent years, have failed to explain to Canadians the importance of balancing the budget. We need to do better. I will make it a priority to ensure that Canadians understand two big risks that Trudeau's irresponsible government has exposed them to:
 - We need to be ready to respond to future emergencies. Just six months ago, the Liberals would have criticized us for daring to say that the economy would not keep growing forever. We knew then that, eventually, there would be another recession and the government would need to be ready to respond, just as Stephen Harper did in 2008. Unlike Liberals, Conservatives know that you save for a rainy day when things are going well. Trudeau did just the opposite, putting the future of our country at risk. We're now paying the price. As our country recovers, we will need to remind Canadians of the importance of never again being caught unprepared.
 - Baby boomers are starting to retire. Over the next twenty years, there will be more and more retired people in this country and proportionally fewer and fewer working people to pay the bills. That puts the future of healthcare and other social programs at risk. We know that our population is aging. We need to prepare today. You save for your retirement – the government should be saving for the retirement of the baby boomers, by paying down debt.

Negotiating Trade Agreements:

- An O'Toole government will aggressively pursue new, dependable, export markets for Canadian producers, particularly agriculture, as global trade realigns post-COVID, while ensuring that we retain the ability to produce essential goods like PPE, pharmaceuticals and food here in Canada.

Breaking Down Interprovincial Trade Barriers:

- Interprovincial trade barriers have long held back our economy. We need to ensure that Canada lives up to the economic union first proposed in Confederation by removing interprovincial trade barriers with the help and participation of provinces. It is time we come together as Canadians to increase trade and business interactions among ourselves. An O'Toole government will introduce an Admitted Free Act clarifying federal intention with respect to interprovincial trade and s.121 of the Constitution to provide modern context for the Supreme Court to consider.

Ending Corporate Welfare:

- Ending corporate welfare and applying the savings to reduce taxes for all businesses. The days of multi-million-dollar giveaways to billion-dollar corporations like Loblaws and Mastercard are over.

Increasing Economic Freedom:

- An O'Toole Government will work towards making Canada the world's freest economy, according to the Fraser Institute Economic Freedom of the World rankings, in order to foster entrepreneurship and prosperity. We should not be less free than countries like Ireland and New Zealand.

Encouraging Entrepreneurship:

- An O'toole Government will allow a one-time RRSP withdrawal of up to \$50,000 to be repaid subsequently (similar to the Home Buyers' Plan) to invest in starting a small business or acquiring an existing one as well as associated costs in the first year of operation.



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LAW AND ORDER

Keeping Canadians safe is a core responsibility of the federal government, and one that Trudeau does not take seriously. While gangs smuggle guns and drugs across the border and carry out more and more brazen shootings in the streets of the GTA, Trudeau blames law-abiding gun owners.

It is time to focus on criminals. The Notwithstanding Clause is an essential part of our Constitution and was fundamental for the provinces that negotiated with the federal government of the time. Some provinces have used the clause on matters of their jurisdiction and have shown that the clause can be used appropriately to exert the supremacy of the Parliament or Legislatures. The clause should be used sparingly, but in instances where the will of the people and their government is clear.

AN O'TOOLE GOVERNMENT WILL:

- **Invoke the Notwithstanding Clause to impose mandatory minimum sentences for:**
 - Trafficking illegal handguns or using a weapon in the commission of an offence – we need to crack down on the gangs that make the streets of GTA and Lower Mainland/Surrey unsafe.
 - The most serious crimes of violence including murder, kidnapping, and sexual assault Canadians were outraged by the release of notorious child sex offender Gordon Stuckless and the tragic death of Marylene Levesque, who is suspected of being murdered by a convicted murderer out early on day parole. Protection of the public and denunciation of crimes involving violence and cruelty should attract the harshest sentence and a clear message from society, expressed through its elected Parliament, that violence towards your fellow Canadian is not acceptable.
- **Reform the Not Criminally Responsible Designation** to ensure that the public is protected, victims are not victimized again, and that those who commit heinous acts do not escape justice or walk free after a short period of time.
- **Restore s. 230 of the Criminal Code, which deemed it second-degree murder if a criminal intentionally causes bodily harm in the commission of a crime, and the victim dies as a result of that bodily harm.** Running down a gas station attendant while stealing gas or stabbing someone while robbing them should be considered murder.
- **Eliminate Preliminary Inquiries of victims of sexual assault** who are under the age of 14, to prevent pedophiles and human traffickers from continually re-victimizing vulnerable children who deserve our protection
- **Restore funding to organizations fighting human trafficking** – funding put in place by the Harper government that was disgracefully cut by Prime Minister Trudeau.
- **Enact Wynn's Law**, to ensure that judges at bail hearings are made aware of the criminal past of the accused, something that would have saved the life of Constable David Wynn.
- **Tackle Rural Crime:** Too many politicians and journalists who live in our big cities talk as if crime is less and less of a concern in Canada, because they ignore, don't understand, or simply don't care about what is happening outside the big urban areas. The federal government needs to work with the provinces to combat the increasing problem of rural crime and ensure that families living in small towns and in rural areas feel safe in their homes and on their farms. An O'Toole government will add a sentencing consideration for courts based on evidence that an offence was "directed at a property or person that was vulnerable because of their remoteness from emergency services.

- **Pass a Freedom of Movement Act** to prevent radicals from shutting down the economy and preventing people from living free from fear. The Act would make it a criminal offence to block a railway, airport, port or to block the entrance to a business or household in a way that interferes with people lawfully entering or leaving. It would also strengthen the legal penalties provided for in the criminal code for persons hindering the proper functioning of energy transportation infrastructure. Freedom of speech is a bedrock principle of our society and must be protected. Peacefully protesting is a key type of speech that our government must protect. Intimidation and physically preventing people from going about their lives is different. It is a form of common law assault and should, in the appropriate situations, be treated as such. Organizations with court orders should not have them ignored or have to endure more intimidation and loss before they are enforced in order to simply continue operating legally.
- **Protect seniors**, particularly the most vulnerable seniors living in Long-Term Care homes, by toughening the penalties for elder abuse and broadening the definition to ensure that mistreating or failing to care for vulnerable seniors is a criminal offence. It is long past time to ensure that care home administrators and others who fail to care for our seniors are held to account.

Another key part of an effort to tackle gun violence – a part the Liberals forget – is to finally take real action against domestic violence. We have seen time and again that the criminals who commit attacks of violence almost always start off by abusing their spouse or partner.

For far too long we have let these terrible people who commit domestic violence off with a slap on the wrist. This not only does a massive disservice to their innocent victims who are left to suffer – it also puts the broader community at risk.

It's time for tough mandatory minimum sentences for those who assault their spouse or partner. It's also time to make it much easier for victims to secure protective orders. I have worked on these issues for over a decade and will make it happen as Prime Minister.

AN O'TOOLE GOVERNMENT WILL:

- Make domestic / intimate partner violence an aggravating factor in the criminal code so that it carries a tougher sentence and impose a mandatory minimum of 5 years for aggravated assault of an domestic / intimate partner.
- Amend the criminal code to automatically prohibit those under peace bond or protective order from owning a "firearm, cross-bow, prohibited weapon, restricted weapon, prohibited device, ammunition, prohibited ammunition or explosive substance, or all such thing."
- Update the law so that imposition of a peace bond in a case of criminal domestic assault will come with an immediate protective order for the victim, and any children, for the duration of proceedings; those who have been released on their own recognizance in such a circumstance will likewise be subject to an automatic protective order governing contact with the victim and any children.
- Enact Clare's Law, to make it duty of the police to notify a potential or suspected victim of domestic violence of an offending partner's history.
- Expand the Canada Child Benefit by \$500 per month per child for the first year and \$250 per month, per child for the second year for women with children living in women's shelters to help them transition to more long term housing.
- Create a fund to incentivize educational institutions and private sector organizations to partner with women's shelters to provide career training for the women they serve.

OUR NATURAL ENVIRONMENT

Canadians agree on the importance of protecting our environment and natural spaces, and it is an issue that I am deeply passionate about. As a lawyer, I worked on green energy issues and environmental policy. Before I ever ran for Parliament, I wrote about environmental issues and raised funds for conservation efforts in my hometown. The need to preserve our water, lands and air for future generations is just as important as leaving them with a strong economy and a balanced financial picture that is free from crippling deficits and debt. My track record and real experience in the economy working with job creators allows me to bring practical solutions to this important set of challenges.

Despite what our political opponents and some special interest groups may claim, Conservative governments, both federally and provincially, have a long record of practical and successful environmental initiatives. It was on our watch that Canada successfully tackled acid rain, expanded our national parks, and removed many dangerous chemicals from the biosphere. And it was a Conservative government that phased out the first coal-fired power plant to be retired in Canada.

Unfortunately, the Trudeau Liberals have chosen an ideological approach at the expense of our economy. Time after time, Trudeau and his Ministers chose platitudes over practicality. They pour good money after bad in superficial attempts to buy their way out of our environmental challenges. They prefer to travel abroad and make promises for the praise of others despite the fact they know those promises will hurt families here at home. This is a primary cause of the Liberal Jobs Crisis.

We must preserve our shared environment for future generations without sacrificing the jobs Canadians need today or damaging the economic engine that helps fund our vital social programs.

MEASURES THAT AN O'TOOLE GOVERNMENT WILL TAKE TO PROTECT OUR ENVIRONMENT INCLUDE:

- Putting a major focus on conservation including scientific research needed to understand how much carbon Canada takes out of the atmosphere and how much that capacity could be increased. The knowledge gained will be used to develop incentives to increase carbon sequestration in Canada through methods like improved forest management practices, advances in soil management and other farm practices as well as the protection, enhancement and expansion of wetlands by willing landowners. Wetland enhancement, for example, not only sequesters carbon, but it can have the additional benefits of flood mitigation and biodiversity enhancement.
- Ending the practice of exempting Liberal-favoured projects from environmental rules. Rules that protect things like migratory birds and clean water must apply to all. We must end the Trudeau Government's practice of exempting the dumping of raw sewage into our rivers and the killing of birds by wind turbines.
- Harnessing the enthusiasm of Canada's outdoor community by helping to fund the capital costs of volunteer-led projects to restore wildlife habits, enhance wetlands and preserve biodiversity.
- Taking action to protect the southern working landscape, conserving habitats, protecting biodiversity, improving water quality and management, and improving air quality. One way this will be done will be through incentives based around property rights – incenting farmers and other landowners for providing ecological services.
- Providing innovation incentives for the development and deployment of technologies to simplify the provision of clean water in smaller and remote communities.

CLIMATE CHANGE

A carbon tax is not an Environmental Plan, it is a Tax Plan. We need a smarter approach, one which recognizes that:

- Climate Change is a global problem, that requires a global solution;
- The world will still be using oil and natural gas for a long time. The question is whether they will come from free countries like Canada with strong environmental protections, or dictatorships with no environmental protections or respect for human rights;
- Domestic energy production – including oil and gas – is an important part of making our country more self-reliant and more resilient in future, as we cannot afford to become reliant on energy from countries like Russia;
- Pitting one part of the country against another, as Trudeau has done, is a cheap way to score political points and does not do anything for the planet;
- Canada is a world leader in zero-emissions technologies like nuclear and hydro and in innovations like making low-emission jet fuel out of carbon waste; and
- The environment is an area of shared jurisdiction, and the federal government should not be trampling on the provinces and territories.

I will respect the jurisdiction of the provinces and territories by scrapping Trudeau's carbon tax. If provinces want to use market mechanisms, other forms of carbon pricing, or regulatory measures, that is up to them. The federal government will be there to support them.

AS LEADER OF THE CONSERVATIVE PARTY OF CANADA, I WILL BUILD A CLIMATE POLICY THAT MEETS THE FOLLOWING CRITERIA:

- Founded on proven market-based principles for incenting positive economic change;
- Focuses on making industry pay rather than taxing ordinary Canadians, by forging a national industrial regulatory and pricing regime across the country;
- Avoids focus on carbon only, and instead is scoped to capture ALL greenhouse gases, many of which are more powerful than carbon dioxide;
- Ends fossil fuel subsidies, a form of corporate welfare;
- Proactively invests in mitigation programs and critical infrastructure to protect communities threatened by Climate Change on an on-going basis, such as floodplains along the Ottawa River, St. Lawrence and Lake Ontario basin.
- Considers how to support regions of Canada most affected by the short-term impacts of climate (floods, fires, Lyme Disease) as well as long-term economic impacts;
- Shows the world that we are willing to do our part, while also putting pressure on China, the US and Russia to step up and do better.



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Under my leadership, Canada will contribute meaningfully to lowering global GHG emissions. Priorities will include:

- **Exporting modern and safe nuclear technology:** We will never generate enough electricity for the world's burgeoning demand for power using renewables like windmills and solar panels alone, especially as we increasingly convert fossil fuel demand into electricity demand. Canada is a world leader in safe nuclear technology and should continue that leadership role, including with Small Modular Reactors ('SMRs') that could assist in emission reduction in remote areas using Canadian technology that could be shared with and sold to the world.
- **Helping the world stop burning coal by transitioning to natural gas:** Hundreds of coal-burning power plants are nearing decommission but hundreds more are on the drawing board, with 300 planned in China alone. Even Germany is planning to build more coal plants. We need to stop building new coal-fired power plants and accept that natural gas is the most realistic interim step that cuts emissions in half. Under Stephen Harper, Canada showed leadership in creating a plan to phase out coal-fired power. Canada can be a reliable source of natural gas to help the world get off coal, generating massive emissions reductions.
- **Tapping the ingenuity of our scientists and researchers** to develop technology that will help the world: We will increase research and development funding and provide incentives -such as accelerated capital cost allowance - to continue Canadian leadership in Carbon Capture and Storage technology and to encourage commercialization of GHG reduction technologies
- **Working with industry on a plan to get to net zero emissions** in the oil and gas industry through the use of technologies like electrification generated from sources such as nuclear and wind and carbon capture, with the government providing incentives similar to those that were used to stimulate the early development of the oilsands.
- **Building climate resilience into our infrastructure,** so we can protect against extreme weather events. This includes investing in infrastructure such as floodwalls and resilient power grids to make Canada more resistant to floods, fires and similar natural disasters.
- **Promoting Canada as an ESG Global Energy Thought Leader:** As more capital pools are reviewing investments using Environmental Social Governance (ESG) models, Canada needs to become a thought-leader and global brand given our unparalleled commitment to ethical business practices, environmental regulation, Indigenous engagement, rule of law, and transparency. We will leverage our relations in the G7, G20 and Commonwealth to ensure that this ESG movement holds other resource producers to the standards Canada already promotes.

ACTION PLAN FOR ALBERTA AND THE WEST

No part of our country has suffered more under the Trudeau Liberals than Alberta. There is real anger in the West and elsewhere among those whom Trudeau regards as political obstacles. He has driven this country to the brink of a national unity crisis. It is reckless and it is wrong.

It's time for a government that respects Albertans and the West.

MY PLAN TO RESTORE THE CONFIDENCE OF ALBERTA AND THE WEST IN FEDERAL GOVERNMENT IS TO:

- **Fix Equalization.** A province with an economy in recession and a skyrocketing unemployment rate should not be forced to send money to other provinces.
- **Stop the discrimination against Alberta** in the Fiscal Stabilization Program
- **Repeal Bill C-69.** Canada has some of the toughest environmental protections in the world and it is already next to impossible to build major projects. The last thing we need to do is make it even harder to grow our economy.
- **Pass a National Strategic Pipelines Act.** This would allow the government to declare a pipeline to be nationally strategic and subject it to an expedited review process. The review would focus on consultation and ensuring the project meets high environmental standards, but it would no longer determine whether or not the project would proceed, as that decision would be made by the elected government.
- **Scrap Trudeau's tanker ban.** It is unconscionable that American tankers sail through our waters and bring American oil and gas to the market while Canadians sit at home unemployed because we are blocking Canadian energy exports from the same waters.
- **Implement a federal LNG export strategy.** Canada is blessed with abundant supplies of clean and affordable natural gas. With much of the world still reliant on coal-generated electricity, we should be boosting exports to grow our economy and contribute to a cleaner world. Projects like GNL Quebec and LNG Canada build our economy while benefiting the world and show how Canadians can work together.



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A STRONG QUEBEC NATION

WITHIN A UNITED CANADA

In 1867, our Canadian federation was created in order to meet three noble objectives: to achieve a political balance between the interests of English Canadians and those of French Canadians; to guarantee the territorial security of its inhabitants; and, finally, to ensure the development of national transportation infrastructures connecting all parts of the country.

The history of Canada is important to me. I respect the deal made by the two founding peoples, I recognize the Quebec nation, and I am proud that our country was founded in French.

As long as I am your leader, Québec nationalists, like conservatives from all walks of life, will be welcome in our Party. Under my leadership, the federal government will respect the division of powers between our two orders of government; above all, it will never interfere in the internal affairs of Quebec. Only a Conservative government can protect and guarantee the interests of Quebecers, be they economic, political or cultural.

STRENGTHEN THE RECOGNITION OF THE QUEBEC NATION

I have a plan to meet the interests of Quebecers and to restore your confidence in the long-term prosperity of your Francophone nation within a united Canada.

TO CONSOLIDATE THE RECOGNITION OF THE QUEBEC NATION, AN O'TOOLE GOVERNMENT WILL:

- ensure that Quebec never be under-represented in the House of Commons, whatever its demographic weight within the Canadian federation;
- work with the government of Quebec in order to significantly increase its autonomy in respect to decisions related to immigration, including refugees and family reunification;
- remain open to the development of new administrative agreements with the government of Quebec with a view to promoting decentralized federalism;
- limit federal spending powers in Quebec's fields of jurisdiction;
- make annual federal transfers for social programmes unencumbered by restrictive conditions;
- develop a plan for a return to balanced budgets without cutting transfers to the provinces;
- respect the Constitution Act of 1867 by the application of a non-intervention approach in respect to internal affairs within Quebec's fields of jurisdiction.



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PUBLIC SECURITY

The federal government's role in respect to public safety is to protect Canadians. For a number of years now, and again more recently, Quebec has experienced several painful episodes resulting from problems related to our international border, transportation, and material and energy supply.

TO ENSURE BORDER SECURITY FOR QUEBECERS, AN O'TOOLE GOVERNMENT WILL:

- strengthen our existing customs infrastructure;
- modify the agreement on safe third countries by abolishing the administrative breach which has resulted in illegal border crossings;
- permanently close illegal border crossing points such as Roxham Road.

TO ENSURE ENERGY AND PUBLIC SECURITY FOR QUEBECERS, AN O'TOOLE GOVERNMENT WILL:

- strengthen the legal penalties provided for in the criminal code for persons hindering the proper functioning of energy transportation infrastructures;
- ensure that the movement of those resources necessary for the proper functioning of our essential industries and businesses will never be interrupted;
- consolidate our strategic reserve of personal protective equipment;
- select Canadian Forces Base Bagotville as the main site to host the Government of Canada's Unmanned Aircraft Systems (SATP).

TO ENSURE AGRICULTURAL AND FOOD SECURITY FOR QUEBECERS, AN O'TOOLE GOVERNMENT WILL:

- reassess all federal regulations concerning the labelling of food products so as to ensure that both their contents and country of origin are clearly identified;
- work with community stakeholders in order to develop policies facilitating the transfer of family farms from parents to their children;
- amend existing laws in order to allow livestock owners to use local slaughterhouses, reducing both stress to the animals and the production of greenhouse gas emissions resulting from transportation to distant facilities;
- protect our supply management systems;
- allow more flexibility in the allocation and management of farmer assistance programmes;
- put an end to the failure of the Liberal government in commercial treaty negotiations and their negative impact on the industry dairy. Provide for full compensation as promised by the present government all the while ensuring flexibility in the allocation of funds;
- promote free trade in agricultural and food products among and between provinces, including alcohol.

TO ENSURE TRANSPORTATION SAFETY FOR QUEBECERS, AN O'TOOLE GOVERNMENT WILL:

- protect the free movement of goods, services and citizens across our entire transportation infrastructure, enforcing our laws and maintaining order in the event of illegal blockades;
- upgrade federal port facilities;
- strengthen maritime safety by renewing our fleet of icebreakers in partnership with the Davie shipyard, to be designated as a full partner within the National Shipbuilding Strategy;
- tackle the logistic and security problems plaguing rail networks in several regions of Quebec.

INNOVATION

The role of the federal government in terms of innovation is to foster the growth of tomorrow's business and industry and to guarantee sustained job creation.

TO SUPPORT INNOVATION IN KEY SECTORS, INCLUDING CUTTING-EDGE TECHNOLOGIES, AN O'TOOLE GOVERNMENT WILL:

- support innovative private sector projects in the various regions of Quebec;
- work in partnership with the Government of Quebec in promoting the Saint-Laurent Project, a maritime strategy for Quebec's economic development comprising the creation of ten innovation zones;
- provide strategic and targeted assistance to start-ups in the new economy;
- adopt budgetary incentives in order to enhance vocational training in our cutting-edge technological sectors;
- encourage entrepreneurial initiatives aimed at reducing greenhouse gas emissions;
- adopt financial incentives for the development of innovative local production, such as greenhouses and aquaculture;
- adopt a government purchasing policy on low carbon footprint materials;
- reform and up-date the law on animal species in order to make it more responsive to the needs of stakeholders by taking account of the presence of subspecies, as in the case of woodland caribou.



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INFRASTRUCTURE

The role of the federal government is to plan for the construction and maintenance of national infrastructures so as to meet the mobility needs of our citizens, businesses and industry.

TO PROVIDE FOR THE PRESENCE OF INFRASTRUCTURES THAT MEET CURRENT NEEDS, AN O'TOOLE GOVERNMENT WILL:

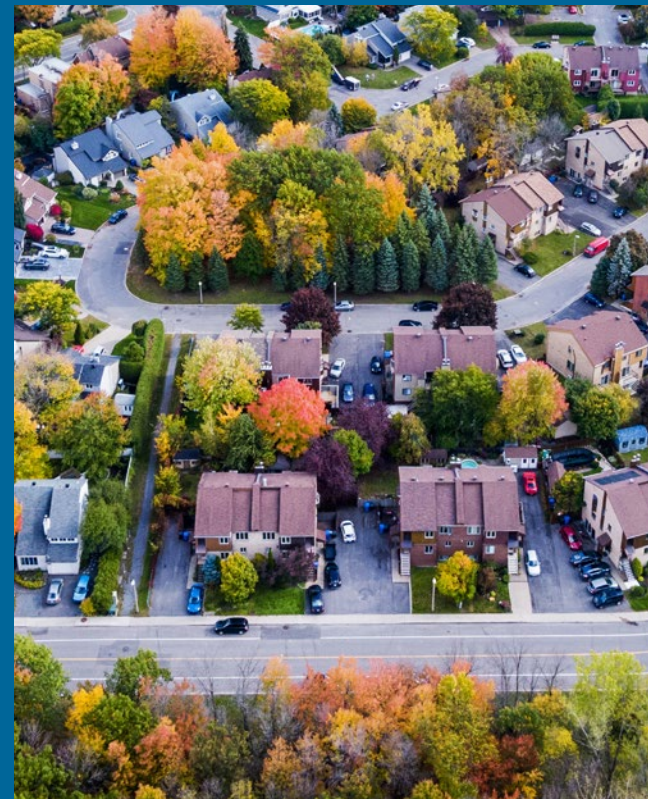
- provide financial assistance to the Government of Quebec for the construction of the third link in the Quebec City area as well as supporting regional infrastructure projects prioritized by the province and various municipalities;
- honour current funding agreements allocated to various public transit projects in the province;
- connect all of rural Quebec to high-speed internet;
- transfer, where necessary, further port infrastructures to the provincial government, accompanied by adequate financing.

TAXATION

Federal taxation must be harmonized with that of the provinces and be designed to encourage entrepreneurship and work.

TO ENSURE RESPONSIBLE AND FAIR TAXATION, AN O'TOOLE GOVERNMENT WILL:

- cancel Liberal tax hikes;
- encourage entrepreneurship and “re-entrepreneurship” by introducing a version of the Home Buyers’ Plan (HBP) for authorized withdrawals from Registered Retirement Savings Plans (RRSP), in this instance for investment in the creation of first-time SMEs or the purchase of existing SMEs;
- bring back tax fairness by eliminating the Goods and Services Tax (GST) on subscriptions to Canadian digital platforms, thereby promoting online cultural content by Canadian cultural concerns such as Illico and Tou.tv. The objective is to create a level playing field with foreign digital platforms such as Netflix;
- encourage the occupation and management of private forest land, big and small, by granting their owners the same tax benefits enjoyed by major forest producers.



AGRICULTURE

We are truly blessed with an abundance of food in Canada and all too often take for granted the bounty that surrounds us. Thousands of Canadians are involved directly on the farm and thousands more in the food processing, feed, implements, transportation and supply sectors across the country. Not only are our farming families feeding Canada, Conservative governments have helped these family farms feed the world and create a stronger economy.

Now, more than ever, Canadians recognize the importance of food security. An O'Toole government will make it a priority to make Canada more resilient so that we can weather future storms – including by working with our farming communities to implement solutions to protect food security.

Previous Conservative governments have worked with our agricultural producers to ensure new markets could be opened up for all of agriculture while protecting supply management. As Parliamentary Secretary for Trade, I worked closely with these families and their associations to conclude the European Free Trade Agreement.

AS LEADER OF THE CONSERVATIVE PARTY, I WILL FIGHT FOR OUR FARM FAMILIES BY:

- Respecting supply management for our dairy and poultry farms and ensure that farming families are engaged in any trade negotiations or programs impacting the sector;
- Ending the Liberal carbon tax which is driving up farm input costs like diesel fuel, natural gas, fertilizer, transportation and electricity;
- Opening up new markets for our livestock, grain and oilseed producers in our free trade negotiations;
- Supporting more agriculture research and the harmonization of farm product regulations with our trading partners, especially the United States;
- Ensuring our farm safety net programs are predictable, bankable and manageable;
- Implementing a plan to tackle rural crime and ensure that farm families feel safe; and,
- Working with community stakeholders in order to develop policies facilitating the transfer of family farms from parents to their children;
- Amending existing laws in order to allow livestock owners to use local slaughterhouses, reducing both stress to the animals and the production of greenhouse gas emissions resulting from transportation to distant facilities;
- Recognizing the critical environmental stewardship provided by Canadian farmers and examine public good recognition for the positive impacts they have on wetlands conservation, carbon sequestration, reforestation, species protection and maintaining pollinator habitat. Launch a national Alternative Land Use Systems (ALUS) pilot to examine positive incentives for environmental stewardship by farmers.
- Protect our food supply by implementing a food security strategy including:
 - Redirecting some federal agricultural research funding to partnering with the private sector to develop methods to grow more crops in Canada year round in greenhouses; and
 - Launching a program to build clusters of greenhouses by funding the infrastructure and cutting the red tape to get that infrastructure built quickly; and
 - Reassessing all federal regulations concerning the labelling of food products so as to ensure that both their contents and country of origin are clearly identified.

FOREIGN POLICY

Under Trudeau, Canada has turned its back to the world. Our relationships with allies and partners around the world are worse than they have been in living memory. Appeasing China has brought zero benefits to Canada or Canadians, including those languishing in Chinese prisons. In pursuit of a UN Security Council seat, Trudeau has stopped standing up for human rights around the world, for fear of offending the dictators whose votes he craves, while letting down our allies.

Trudeau's approach to the world – appeasing dictators and ceding Canadian sovereignty to institutions like the United Nations – has failed.

Canada and the world deserve a strong and principled foreign policy that truly aligns with Canadian values and interests – one that focusses on strengthening alliances with like-minded countries, facing down the threat posed by China, and aggressively championing human rights.

TO RESTORE CANADA'S PLACE IN THE WORLD, AN O'TOOLE GOVERNMENT WILL:

- Make Canada a leader in promoting freedom and human rights around the world, standing with those, such as the people of Hong Kong, Taiwan, Syria and Iran, fighting for their freedom and championing the cause of oppressed peoples including Tibetans, Uighurs and Kurds.
- Stand up to Russian aggression and support Ukraine. An O'Toole government will not rest until a united Ukraine can take its place as an economic, political and security partner, integrated with the wider Western world.
- Take Canada's place as an Indo-Pacific nation seriously by reversing Trudeau's appeasement of Communist China and degrading democratic India.
- Recognize the threat posed by the Chinese Communist regime and develop a plan, including:
 - Working in cooperation with countries like Australia, South Korea, and Japan,
 - Elevating our relationship with India,
 - Partnering with like-minded countries across the Indo-Pacific region, enhancing security, trade and other ties,
 - Cracking down on the efforts of the Chinese Communist Party to infiltrate Canadian institutions and intimidate Chinese-Canadians,
 - Banning Huawei from participating in 5G,
 - Limiting the role of Chinese state-owned enterprises in Canada's economy.
 - Placing caveats on the One China policy based on how Beijing responds to concerns about the One Country, Two Systems Agreement in Hong Kong, respect for Taiwanese participation in Multi-lateral UN agencies, respect and reconciliation with His Holiness the Dalai Lama and the Tibetan people, and treatment of persecuted religious communities of Uighurs, and
 - Suspending the Canada-China Legislative Association. The Parliament of Canada will not legitimize the undemocratic nature of the Chinese National Party Congress.

- If Michael Spavor and Michael Kovrig remain in detention when the Conservative government is formed, a 30-day period will be given for their release before the imposition of Magnitsky sanctions on the President, Premier of the State Council, the Chairman of the Standing Committee of the National Party Congress and the President of the Supreme People's Court. We will also urge use of Magnitsky sanctions by our allies as well.
- Build a powerful Canada-India relationship by:
 - Getting the free trade talks – started by Harper and derailed by Trudeau – back on track while establishing cross-sectoral trading partnerships,
 - Proposing a long-term strategic nuclear energy partnership,
 - Leveraging the innovation of Canadian farmers to establish an agriculture partnership that can help establish a strong food supply chain for Indians, and
 - Launching bold initiatives across technology, medicine, energy and infrastructure to strengthen security and scale innovation, generating jobs, investment and strategic partnerships.
- Support Israel as a democratic, Jewish state with secure borders whose capital is Jerusalem, while maintaining support for a two-state solution that affirms the legitimate aspirations of the Palestinian people not those of Hezbollah and Iranian-backed militias, and move the Canadian Embassy to Jerusalem.
- Hold the Iranian regime accountable to its human rights obligations by levying Magnitsky sanctions, confront its policy of state-sponsored terror by listing the IRGC as a terrorist entity, work with allies to counter its instability abroad, and create international partnerships to end its nuclear weapons program. We must show leadership to ensure that the Iranian regime does not succeed with its deception of the West.
- Focus on reforming the United Nations – something that O'Toole has advocated for years - instead of placating dictators in a campaign for a Security Council seat by:
 - Advocating for UN reform with like-minded nations and holding back funding for UN



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agencies with poor performance on human rights or corruption measures. Instead, we will allocate funding to pro-pluralism education and development initiatives through organizations with proven track records of effectiveness.

- Hold back funding for UNRWA unless it is significantly reformed. It cannot under any circumstances provide support to terror organizations or their affiliates. It also cannot create dependencies which serve as a deterrent to lasting peace and deter resettlement efforts in other parts of the World. Canada will not continue funding if these reforms are not underway by the midway point of our first term.
- Show leadership throughout the Americas by standing up for the people of Venezuela and promoting freedom and free trade across the hemisphere.
- Strengthen our relationship with post-Brexit UK and other traditional Commonwealth countries. Renew our commitment to Five Eyes allies and re-engage with Australia and New Zealand including by proposing a CANZUK partnership.
- Strengthen our leadership position within the Francophonie. By the end of the century, more than 700 million people around the world will have French as their first language. As a bilingual country, Canada will have a significant economic advantage in this international context.
- Restore funding for the Office of Religious Freedom and appoint a new Ambassador within 100 days so it can resume its essential work internationally.
- Canada is a founding member of the Organisation Internationale de la Francophonie (OIF) and an O'Toole government will enhance this relationship to:
 - Foster greater economic cooperation among democratic member countries of the OIF to help this multi-lateral organization contribute to the realignment of global trade patterns that will likely result following the COVID-19 crisis; and
 - Educate Canadians and our SMEs about the advantage of trade with OIF countries and the strength of these global partnerships.

CANZUK

Canada has long been a principled and active country in global affairs and has long stood with our allies for values of liberty, the rule of law and human rights. Countries with these same democratic values should do more today in a world where some countries are stepping back from liberty and rights. I call this “aspirational multilateralism” because Canada will work with like-minded countries to advance the well-being of their citizens alongside a commitment to democratic values.

With the withdrawal of the United Kingdom from the European Union and Prime Minister Boris Johnson eager to negotiate new free trade deals, it is time for Canada to play a leading role in working closer with some of our longest and closest Commonwealth allies. Like-minded countries with a commitment to freedom should be doing more in an era where freedom and liberty are becoming scarcer. Therefore, like I did three years ago, I will propose a Canada-Australia-New Zealand-United Kingdom (“CANZUK”) agreement. Within the first 100 days of an O’Toole government, I will name a Parliamentarian responsible for CANZUK and establish a working group to facilitate discussion of a potential CANZUK deal that includes::

- Free trade and flow of capital investment between the partners;
- Reciprocal freedom to study, live and work for citizens under expanded areas of labour coordination as agreed upon by the parties; and
- Enhanced defence and security partnerships including defence production agreements to allow for shared procurement abilities; and
- Expanded intelligence cooperation especially in the areas of cyber-warfare and critical infrastructure support.
- I will also recommend to CANZUK members that our countries collaborate on pressure for UN reform including matching Canadian holdbacks.



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DEFENCE

Canadians are proud of our history of standing strong in the defence of freedom. From Vimy to Juno to Kapyong to Kandahar in combat roles to delivering humanitarian aid to Haiti and helping with disaster work at home and abroad, Canadian soldiers, sailors, and aircrew have punched above their weight and never failed to make the world a better place.

Unfortunately, Trudeau has retreated from the world while sending peacekeepers where there is no peace to keep. The Liberals posture to curry favour for their UN Security Council vote and pay lip service for long-gone romantic notions of blue beret peacekeeping in an era of insurgency and counter-terrorism operations.

Meanwhile, our military - particularly our special forces - endure punishing deployment rotations that cause pressure on their families before hearing Trudeau tell an injured Afghanistan Veteran that he is asking for too much. Admiral Norman followed orders to help get an interim supply vessel the Royal Canadian Navy needed and was fired and maligned by the Trudeau Liberals for daring to push forward amid manipulation of the deal by the incoming Liberal government. Military families and the Canadians who support them know that the Liberals must go.

AN O'TOOLE GOVERNMENT WILL:

- Ensure Canada meets its NATO commitments in a deliberate but strategic way, increasing spending responsibly, taking the deficit into account, and leveraging the capabilities of Canadian innovators. The three core areas of expansion will be focused on:
 - Providing the most technologically advanced and effective equipment for our men and women in uniform,
 - Enhancing Canadian sovereignty and security in the Arctic, and
 - Making Canada a leader in cyber-warfare and critical infrastructure protection.
- Develop exchange programs with Ukraine and Israel to allow for deeper relationships between our militaries.
- Assign the task of defence procurement to a single minister rather than it being split between multiple ministers and departments, in order to streamline the procurement process while concentrating and therefore enhancing accountability and efficiency.
- Expedite the delivery of new fighter jets to replace 40-year-old planes, while ending the Liberal practice of cancelling procurements solely because they were started by another party, saving hundreds of millions of dollars and valuable time for critically needed equipment.
- Recognize that Canada's strongest defence asset is its people by:
 - Be conscious of the heavy operation toll – particular on SOF - that tears military families apart and depletes Canada's ability to deploy by only deploying our forces when they have clear and achievable missions along with the appropriate resources needed to achieve them;
 - Prioritizing recruitment and retention, including an emphasis on retraining and skills development to allow those willing to serve to continue to do so;
 - Lengthening postings where available to enable families to put down roots;

- Working with provincial governments to develop comprehensive job protection legislation that shields reservists who leave their day job to deploy, since protecting your neighbours should not cost you your job;
- Reviving the Regular Officer Training Program at civilian universities to provide educational opportunities for youth serving their country; and
- Harmonizing trade training in the Armed Forces with Red Seal Qualifications so that military service becomes an incubator for skilled workers who can transition easily and productively to the Canadian economy.

Own the North: With melting sea ice, we can no longer depend on Mother Nature to defend our North, whether from Russian territorial aggression or environmental damage caused from foreign exploration and oil tankers invading our North. An O'Toole government will:

- Recognizing that Canada's Northern peoples have strong ties and deep knowledge of the North, expand the Canadian Rangers in number and mandate, while making investments in their education, equipment, and training. This will include establishing a Canadian Rangers led drone program for sovereignty, environmental and wildlife observation; and
- Work with Northerners to support the construction of deep-water ports at Churchill and Baffin Island and to increase airfield development and federalize critical northern aerodromes to help ensure that this critical Arctic infrastructure is maintained and to help facilitate delivery of food and supplies that are prohibitively expensive and often blocked by ice and shipping patterns in the region.



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VETERANS

There is a sacred trust between Canadians and those brave, soldiers, sailors, and aircrew who have put service before self.

For our veterans, service meant putting the safety and well-being of the nation first. It means families that were left alone, bodies punished in far-away lands, and in too many cases, death or lingering mental and/or physical injury.

The service of our veterans means that the freedoms we enjoy, the right to democracy, the freedom to lead our individual lives, the ability to pursue our careers, dreams and aspirations, are defended by those who have put our freedoms ahead of theirs. It means that when Canada wants to help other nations abroad, whether from natural disasters, warfare or humanitarian crisis, those that serve us actually deliver our good wishes. When their service is over, we have a sacred trust to put their successful return to civilian life at the top of our priorities.

What we owe to them is very simple – to recognize and fulfill our obligation -- our promise to take care of them if they are injured in the service of our country, and to help them and their families transition back to civilian life when their service is completed.

As Veterans Affairs Minister I was able to implement some key improvements in the short time I had before the last election. Trudeau was elected on a promise to restore Veterans pensions and make several other major changes to enhance Veterans benefits. He has failed to do so. After making a cynical appeal for their support, he turned his back on our most dedicated citizens.

IT IS TIME FOR OUR COUNTRY TO KEEP ITS PROMISE. AN O'TOOLE GOVERNMENT WILL:

- End the mess of two benefit systems (Canadian Armed Forces and Veterans Affairs Canada) that do not work together and replace them with one streamlined system of benefits from enlistment to end of life;
- Ensure financial security & transition support for injured Veterans and their families;
- Streamline benefit adjudication & set performance targets to ensure that the benefit system is focused on helping our veterans rather than on outdated procedures;
- Allow Veterans and their families to direct their own care and rehabilitation;
- Insist on Care, Compassion, and Respect in every aspect of Veteran services; and
- Ensure the benefit system is focused not only on compensation but on the re-establishment of veterans to meaningful careers, homes and communities, through partnerships with Universities, Colleges, and Canadian Businesses.



SPECIFIC MEASURES I WILL TAKE TO DO THIS INCLUDE:

- Empowering military doctors, who know the demands of service and the impact of injuries, to determine a service-related injury for all CAF and VAC purposes. No longer will a medical category deny someone the ability to serve but a separate evaluation deny them benefits.
- Revising the concept of “universality of service” to be job specific. The “everyone is a rifleman” concept is outdated and unsuited to the realities of modern warfare while leading to injured service members being pushed out and cut off. Fitness categories will become job specific and those who wish to continue to serve after injury will have the opportunity to retrain in an area where they can serve.
- Ensuring a smooth transition for any CAF members who have to be medically released.
- Implementing the Lifelong Disability Benefit for moderately to severely injured veterans.
- Making transfer to the Reserves a practical and easy option and adjusting service requirements to balance the need for training with the reality of adapting to the civilian workforce. This not only will provide a buffer to a regular force member’s transition and maintain military connections that assist transition but will help Reserves in training and fulfilling their tasks as they receive fully trained individuals. Additionally, this way we will retain Canada’s investment in these exceptional people, should they be needed again, or should they require further assistance.
- Ensuring military families, especially spouses, are provided with sufficient support.
- Implementing a strategy to combat homelessness among veterans and explore the potential for using surplus military housing to provide housing for homeless veterans.
- Covering the cost of psychiatric service dogs for veterans.
- Empowering frontline VAC employees to adjudicate claims.
- Completing the Afghanistan War Memorial.
- Funding educational initiatives that teach Canadians about Veterans’ service and Canada’s place in the world.

In 2016, the Government of Canada transferred Ste. Anne’s Veterans Hospital to the Government of Quebec but there have been concerns about the decline in care of our elderly Veterans resident there. The Veterans in the hospital have been pursuing a legal action related to their care.

AN O’TOOLE GOVERNMENT WILL:

- Work collaboratively with the Government of Quebec to resolve the Veteran lawsuit and ensure that the high level of care we owe to our Veterans is maintained.



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TACKLING VIOLENT CRIME INSTEAD OF DEMONIZING LEGAL GUN OWNERS

Canada is a nation with proud rural and outdoor traditions. Learning to hunt or target shoot with a family member is a way of life for millions of Canadians and must be respected. Firearm owners, be they hunters, farmers or sport shooters are among the most law-abiding citizens in Canada.

AN O'TOOLE-LED OPPOSITION WILL:

- Oppose efforts to reverse the former Conservative government's policy advances on firearms, including the Trudeau government's new proposals to confiscate legal firearms.
- Oppose regulations that do not advance public safety and instead penalize law abiding firearms owners. This includes the arbitrary reclassification of firearms and magazines.

AN O'TOOLE GOVERNMENT WILL:

- Update Canada's firearms legislation to ensure that it is evidence-based and focuses on keeping Canadians safe, not demonizing those Canadians the Liberals do not like.

The proposed legislative changes will:

- Conduct a review of the Firearms Act with participation of law enforcement, firearms owners, manufacturers, and members of the public, and then update legislation by introducing a simplified classification system and codifying it in law, so that it is clear what types of firearms fit into each category and classification decisions can therefore be made quickly, and with the public and firearms owners having confidence that they are not arbitrary. The legislation will also - for the first time - contain definitions of currently ambiguous issues like the term "variant".
- Harmonize rules for discharging firearms on your own property so that restricted firearms are treated the same as non-restricted, where the local municipality allows the discharge of firearms.
- Mandate a return to the 180-day period for the re-designed classification system to release firearm import decisions and put final authority for classification decisions back in the hands of cabinet.
- Focus the resources of the federal government on criminals engaged in the trafficking and use of illegal firearms instead of imposing more layers of bureaucracy on law-abiding Canadians.
- Amend firearms laws to ensure that no administrative expiry could lead to criminal charges or the seizure of a licence holder's firearm(s). Until an expired licence is renewed, it would remain illegal for licence holders to acquire new firearms or ammunition.
- Support specialized illegal firearms enforcement led by the CBSA and RCMP working closely with American authorities in the United States, to target smuggling operations before illegal firearms reach the border.
- Develop a suicide prevention strategy that encourages people – including legal firearms owners – to seek help when they need it. The current system actually discourages firearms owners from seeking help, due to the fear that the police will show up at their door, and the Trudeau government is making this worse, putting lives at risk.

IGNITING THE INDIGENOUS ECONOMY

Improving the relationship between the government and Indigenous communities must be a top priority. The future of our country depends on successful reconciliation and meaningful trust-building. Indigenous peoples are the fastest growing demographic in Canada.

Conservative governments have a long history of working effectively with Indigenous people, from Diefenbaker passing legislation to grant First Nations people the right to vote to Harper issuing the Residential School Apology and establishing the Truth and Reconciliation Commission.

AN O'TOOLE GOVERNMENT WILL CONTRIBUTE TO RECONCILIATION BASED ON RESPECT AND THE RECOGNITION THAT WHEN INDIGENOUS COMMUNITIES RISE ECONOMICALLY, ALL OF CANADA RISES. IT WILL:

- Ensure the basic human right to clean drinking water is guaranteed for every Indigenous community in Canada.
- Value and respect the nation to nation and Inuit to Crown dialogues between the government of Canada and First Nations and Inuit governments.
- Empower Economic Development for Indigenous Peoples:
 - Hold a National Resource Revenue Sharing Summit to find ways to enhance the benefits that Indigenous communities receive through resource development, including through equity participation; and
 - Implement a National Indigenous Procurement Policy that creates new opportunities to participate in all government procurements.
- Break the logjam holding back land claim settlements and agreement on land title issues across Canada.
- Support and enhance the work of First Nations-led institutions by supporting the First Nation Financial Management Board, First Nations Finance Authority and First Nations Tax Commission and supporting the creation of the First Nations Infrastructure institute.
- Create and fund a specialized RCMP Aboriginal Liaison Officer position and a pilot program to deploy these specialized officers to communities that have high levels of off-Reserve Aboriginal populations and/or a high number of missing or murdered Indigenous women cold cases. The Aboriginal Liaison Officer will serve as a community-based policing resource for these forces to enhance their relationship with First Nations and will be given a specific mandate to re-examine cold cases or acute issues facing the community.
- Support innovative approaches to address the crises of mental health challenge and addiction such as land-based treatment programs.
- Take action to address the high cost of food in the North, including through the construction of deep-water ports at Churchill and Baffin Island and increased airfield development to facilitate delivery of food and other goods that are now prohibitively expensive in the North.

THE NORTH

Justin Trudeau has turned his back on Northern Canada. He has no Northerners in his cabinet. He made several unilateral decisions impacting the land, sea and well-being on Northerners without allowing territories to have a say and without any meaningful consultation with Indigenous peoples and non-Indigenous residents.

AN O'TOOLE GOVERNMENT WILL TREAT THE NORTH WITH RESPECT BY:

- Ensuring the territories get a say in major decisions that impact them.
- Offering the territories greater control over their natural resources. This includes scrapping the Northern drilling ban and giving Northerners the responsibility for making decisions like this through their territorial governments.
- Allowing the territories to keep 100% of resource revenues.
- Work with the territories to identify and invest in critical infrastructure.
- Work with the territories, local Indigenous communities and Parks Canada to find opportunities to build the eco-tourism economy at our Northern parks.
- Assert Canadian sovereignty by equipping and augmenting the Canadian Rangers, completing needed defence infrastructure, and strengthening the ability of the Canadian Forces to operate in the Arctic.
- Support the construction of deep-water ports at Churchill and Baffin Island and increase airfield development not only to give Canada greater ability to defend the North but to facilitate delivery of food and other goods that are now prohibitively expensive in the North.



IMMIGRATION

To ensure that Canada remains a land of growth and opportunity, we need an immigration system that admits those who want to come here to build a better life for their families, while keeping out any who threaten our security. We also need to renew the confidence of Canadians in our immigration system after several years of uncertainty and mismanagement caused by the Trudeau Liberals. Canadians know that immigration is critical for our long-term prosperity and they need a government that will return to a system that is fair, compassionate and rules based.

AN O'TOOLE GOVERNMENT WILL MANAGE CANADA'S IMMIGRATION SYSTEM BASED ON THREE PRINCIPLES:

Steady Levels: Our immigration levels should not be a surprise unveiled by the government each year but should instead be planned, strategic and dependable.

Skills Based: With the growing shortage of skilled workers threatening the future stability of our labour force and the ability of our economy to create jobs, we need to focus on attracting those with the skills our country needs.

Secure: The security of our people can never be taken for granted and the effectiveness of our immigration and refugee processing system helps maintain public confidence in the system. After unnecessary posturing by the Trudeau government on the issue of border crossings, we need to assure Canadians that a rules-based system will eliminate abuse and guarantee public safety and restore people's confidence in our system.

BASED ON PRINCIPLES OF STEADY LEVELS, SKILL-BASED IMMIGRATION SYSTEM, AND SECURITY, AN O'TOOLE GOVERNMENT WILL:

- Provide more authority to provinces to develop their own programs to address skills shortages and attract immigrants to areas of the country with static or declining populations.
- Fix the Safe Third Country Agreement through negotiation with the United States and by funding a mobile border checkpoint operation to establish an official checkpoint at border points being exploited by irregular claimants attempting to cross the border illegally to get around the agreement.
- Make a significantly higher percentage of the refugees Canada admits be privately sponsored as opposed to government-assisted, using the money saved in government sponsorship to support the efforts of sponsorship organizations with good track records. Government sponsorship will focus on at-risk populations fleeing persecution and harm due to their affiliation with a religious, cultural or LGBT minority.

If unemployment remains high in the aftermath of COVID-19, it may be necessary to temporarily reduce skilled immigration as it would be unfair to applicants that there are not employment opportunities. If unemployment remains high, an O'Toole government will shift the immigration stream from Skilled Workers to a higher proportion of Family Reunification applicants particularly if the applicants can help with childcare or family supports in Canada.

HELPING FAMILIES

Under Justin Trudeau, Canadians are finding it harder and harder to make ends meet.

AN O'TOOLE GOVERNMENT WILL MAKE LIFE MORE AFFORDABLE FOR CANADIAN FAMILIES BY:

- Addressing housing affordability: Housing prices in Canada have skyrocketed in recent years. While much of this is due to provincial and municipal policies that make it too hard and too expensive to build more housing, the federal government has a role to play.

The federal government can make it easier to build rental housing. Since the 1970s, we have not been building enough housing – particularly enough rental housing – to keep up with our growing population. One of the key reasons is that Pierre Trudeau changed tax rules in a way that discouraged the development of rental apartment housing and encouraged condo development.

An O'Toole government will fix this, by allowing owners of rental housing to defer the capital gain when selling if the money is re-invested in rental housing.

- Increasing competition: The best way to ensure that people are getting good quality at a fair price is to ensure that there is competition. Far too often in Canada, though, this is not the case. Our laws all too often protect big businesses and their highly paid executives at the expense of Canadian consumers. An O'Toole government will take steps to end this to make life more affordable:
 - a. Making big corporations compete. Canadians pay too much because too many of our big corporations are coddled and protected by a government that serves them more than it serves the people. I will open airline and wireless services to foreign competition.
 - b. Giving the Competition Bureau more teeth to go after anti-competitive behaviour, block mergers that reduce competition and have turned too many industries into oligopolies and break up companies that abuse their dominant market positions.
 - c. Ensuring the Canadians get a better deal for their data and forcing financial institutions and other big companies to compete, by finally implementing Open Banking.
- Recognizing that the cost of raising children continues to sky-rocket and the birth of a first child often brings a myriad of first-time costs for cribs, clothes, car seats and a range of other items needed for the family, an O'Toole government will expand the Canada Child Benefit by allowing benefits to begin for the first child at the 7th month of pregnancy rather than at childbirth.
- Supporting women who have experienced the trauma of miscarriage or stillbirth by allowing them to receive two weeks of paid parental leave and by creating a bereavement leave for parents in the event of the unfortunate death of a newborn child. Currently our rules and programs are enforced in a way that is not only cold and uncaring but does not promote healing and family wellness.
- Once the budget is balanced, ending the discrimination against families in the income tax system by ensuring that tax is calculated on total family income.
- Repealing Trudeau's carbon tax, which makes life less affordable for families.
- Cutting and simplifying income taxes, based on the results of the tax system review.
- Extending the Security Infrastructure Program, originally created by the Harper government, to make costs of security guards and other security costs at places of worship and schools eligible for assistance to help ensure that the cost of defending against terrorist attacks does not fall entirely on the targeted communities.

STRENGTHENING OUR HEALTH SYSTEM

Canadians are proud of our healthcare system - and we should be. Nobody should go bankrupt because of a hospital bill or have to cancel a doctor's appointment because they lost their job.

Our system ensures that all Canadians, especially the most vulnerable, are taken care of. These values will always be part of Canada under an O'Toole Government.

Canadians also know that our healthcare system is not as great as some make it out to be. Being next door to the United States and saturated by coverage of American politics, we often make the mistake of thinking that the badly broken U.S. system is the only alternative to the status quo. It's time we started looking at other advanced countries – from Australia to Scandinavia – that provide universal healthcare far better than we do.

It's time to put ideology aside and bring Canadians together to build the greatest healthcare system in the world.

The Liberal record on health is as clear as it is shameful: cutting transfers to the provinces while infringing on provincial authority. This approach needs to end. The federal government needs to concentrate on its responsibilities – fostering innovation, ensuring that Canadians get access to the latest technologies, and helping ensure that provinces have access to the funding and trained professionals they need to deliver care to Canadians.

ON O'TOOLE GOVERNMENT WILL PROTECT AND STRENGTHEN OUR SYSTEM OF UNIVERSAL HEALTHCARE BY:

- Providing stable and predictable funding while respecting the fact that healthcare is a provincial responsibility and the federal government should not be telling the provinces how to run their systems.
- Augmenting international recruitment of healthcare workers to attract skilled professionals to Canada, while working with provincial governments to ensure that those with the skills we need are not prevented from working in their professions.
- Diversifying our supply chains for critical supplies like pharmaceuticals, active pharmaceutical ingredients, and PPE to reduce our reliance on totalitarian regimes and make Canada more self-sufficient.
- Speeding up the approval of new medications and health technologies, so that Canadians get access to life-saving innovation.
- Convening a Royal Commission on the Pandemic within 100 days of taking office to ensure that all lessons learned from the crisis are publicly aired and learnings can immediately be adopted. Canada must be better prepared for future threats.
- Working with provincial governments to strengthen support for mental health across Canada.

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MODERNIZING THE CBC AND ENDING THE MEDIA BAILOUT

This is not 1950s or even 1980s. We have hundreds of channels to choose from, and thousands of online options - many with lots of Canadian content.

CBC Radio and Radio-Canada provide an important service, but CBC English TV is no longer needed. Taxpayer dollars should not pay for things like a Canadian version of Family Feud. Nor should they fund CBC News Network, a channel no different from its private sector competitors.

CBC digital may be the worst offender. It competes with, and threatens the future of, local newspapers. Why are taxpayers paying for a CBC online comment section? CBC uses that section to drive clicks to get more ad revenue, which they are funnelling away from local newspapers on your dime. And then the Liberals use more of your tax money to bail out the newspapers!

It is time to modernize the CBC, focusing on only those things that the private sector does not provide.

AN O'TOOLE GOVERNMENT WILL:

- Rollback and end funding to CBC Digital by the end of the first mandate;
- Cut funding for CBC English TV and News Network by 50% with the goal of privatizing them within the first mandate;
- Maintain funding for Radio-Canada and minority language services in Canada for our two official languages; and
- Maintain CBC Radio, which is commercial free and maintains the original public interest mandate

An O'Toole government will also end Trudeau's \$600 million media bailout. Not only is this an outrageous way to spend your money, but government funding of "approved" media undermines the independence of the media, a key attribute of a free society.

INSTEAD, AN O'TOOLE GOVERNMENT WILL WORK WITH INDUSTRY TO EXPLORE TWO OTHER OPTIONS:

- Making subscriptions to Canadian publications tax-deductible, and
- Extending Section 19 of the Income Tax Act to Internet advertising so that ads placed with foreign tech giants are treated identically to ads placed in foreign publications.

An O'Toole government will eliminate the Goods and Services Tax (GST) on subscriptions to Canadian digital platforms, thereby promoting online cultural content by Canadian cultural concerns such as Illico and Tou.tv. The objective is to create a level playing field with foreign digital platforms such as Netflix.

INDIVIDUAL RIGHTS AND A STRONGER SOCIETY

We should strive to make Canada the freest country on earth and a beacon to those yearning to be free around the world.

SOME MEASURES THAT AN O'TOOLE GOVERNMENT WILL TAKE INCLUDE:

- Bringing back the Office of Religious Freedom, an important contribution to global freedom that was shut down by Trudeau.
- Through legislation, protecting the conscience rights of all health care professionals whose beliefs, religious or otherwise, prevent them from carrying out or referring patients for services that violate their conscience. The rights of all Canadians must be respected. Rather than dismissing the conscience rights of Canadians, a mature society like Canada should work on solutions to accommodate all rights.
- Passing a law to protect Canadians from discrimination such as that promoted by the Trudeau government through the requirement for attestations to be eligible for government grants by making it clear that religion or religious belief will not be a criterion:
 - For any position in the federal civil service or at a federal Crown Corporation;
 - In order to receive any grant or take part in any government-funded program; and
 - In order to adopt and/or parent children.
- Ending the Discriminatory Blood Ban: Trudeau promised to end the blood ban but has failed to do so. This is a human rights issue that is long overdue.
- Stopping Trudeau's Internet Takeover: The Liberal government is in the process of giving the CRTC more power to regulate video streaming services and online news. Regulation of services like Netflix is unnecessary as they already face competition and only succeed where they deliver value for which Canadians want to pay. Regulation of online news is even worse – an Orwellian move to allow the government to control what we see and can say online. An O'Toole government will refuse to enact these changes and repeal them within the first 100 days if the Liberals have already passed them into law.
- Eliminating the Court Challenges Program, a government subsidy for left-wing special interest groups.
- Reforming the Senate: encourage more provinces to follow the Alberta model of electing Senators by paying for that portion of provincial elections and committing to appoint elected Senators.
- Defending the language rights of all Canadians: Expand the mandate of the Official Languages Commissioner to include language and services and work closely with the provinces to protect and serve minority French and minority English language communities.



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PARTY REFORM AND ELECTION READINESS

We need to reform our party to ensure that the voices of members are heard and their hard work appreciated. Our party needs to operate in a transparent way, with leadership accountable to the membership. We need to modernize our party to take on and beat the Trudeau Liberals.

AS LEADER, ERIN O'TOOLE WILL:

- **Allow EDAs to keep their full Elections Canada rebates:**
It was a mistake for the party to move away from this practice and an even bigger mistake to keep a constitutional amendment banning it from reaching the floor at the 2018 convention. Erin has called on the party to switch back immediately and return any money clawed back from 2019 election rebates. If they don't, he will when he becomes leader.
- **Modernize fundraising for the 2020s:**
The Conservative Party has long been a fundraising machine, but our lead is eroding and we now trail the Liberals. We are falling behind in technology and modern fundraising techniques. Party members increasingly feel, rightly, like they are seen as nothing more than sources of money to be squeezed by paid phone banks. It's time to modernize our technology and shift more of our fundraising towards digital, while showing more respect for our donors who, literally, keep the lights on.
- **Add Party Members to the Board of the Conservative Fund:**
The membership of our party – the people who make donations and work tirelessly to elect our candidates, deserve a say in how their hard-earned money is spent. I'll support an amendment to our party's constitution at our next convention to add party member representation to the Board of Directors of the Conservative Fund.
- **Ensure free and open nominations:**
While vetting candidates will always be important, local party activists know the riding best and know who can win. They need to be involved in the process from day one and the party should listen to ridings that want to have early nominations for candidates who came close or to allow a new candidate to gain profile ahead of the election.
- **Provide better training to campaign volunteers:**
Our campaign teams are essential to our success. For them to succeed, the party needs to provide resources including training. I'll ensure that we provide enhanced regional training and communications that treats volunteers as the valued, indispensable team members that they are.
- **Enhance and modernize CIMS:**
Our party's voter tracking software used to be one of the most advanced systems in the political world but is now dated. We lag significantly behind the Liberals and that is making it harder and harder to win elections. We need to either significantly upgrade or replace CIMS. I'll ensure we do that, and when we do, we buy world-leading technology rather than trying to build our own system.

- **Allow members the freedom to debate the policy and constitutional changes of their choice:**
Members work hard to write and submit policies and constitutional amendments and debate them in their ridings and regions, but some are never heard and voted on at the convention. That's not acceptable. As Leader, I'll ensure that all policies that make it to convention are heard and voted on - no more games, no more delays. Let's embrace our grassroots, not run from it.
- **Grassroots input on policy:**
The CPC grassroots will help determine party's national policies for the next election during our policy conference. There are often specific local issues related to infrastructure for economic development or other issues that will help our candidates connect with the needs of their riding. The party policy process will ensure that EDA and regional organizers are canvassed for such specific issues to include in our national campaign.
- **Compete more effectively in Quebec with a dedicated team based in Quebec:**
In the next election, my campaign will include a team of Quebecers, based in Quebec, managing our campaign there. To compete and win, in French, in a media market totally different from that in English Canada, we need a team on the ground that can deal with media, organize secondary tours, and assist local campaigns.
- **Compete more effectively across the country by implementing a cross-cultural engagement strategy:**
Jason Kenney was extremely effective at building links between the Conservative Party and cultural communities from coast to coast but we have once again fallen behind in this area. When Erin is leader, a member of caucus will be designated to lead a cross-cultural engagement strategy with a diverse team on the ground in the GTA and elsewhere.



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GREAT COUNTRY INITIATIVE

“We are a great country and shall become one of the greatest in the universe if we preserve it; we shall sink into insignificance and adversity if we suffer it to be broken.”

– Sir John A Macdonald

Our country is truly great, and the greatness lies in our people as much as it does our rich geography, beauty and resource abundance. The growth of big government over the last half century, beginning with Pierre Trudeau, led to less self-reliance and an erosion of civic-mindedness and help thy neighbour positivity. This has been made far worse in recent years with Liberal ‘value screens’ to limit participation of faith and other groups that didn’t adhere to the edicts of the Liberal government.

In actual fact, most food banks, shelters, affordable housing and Veteran initiatives in the cities and towns of this country were started by faith groups, service organizations and volunteers. We should celebrate and foster this type of care and commitment for volunteerism and civic boosterism and shrink the growing perception that people should just wait for the government for everything.

An O’Toole government will establish a Great Country Initiative to encourage and support volunteers and voluntary organizations that form the backbone of our society rather than always relying on government. This will include empowering non-profit groups, ensuring proper recognition for Canadians who contribute to making this the best country on earth, and experimenting with ways to pair the power of social enterprises with service clubs to build communities.

THE GREAT COUNTRY INITIATIVE WILL:

- Permit Service Club Dues to be treated as a charitable expense for tax purposes. Belonging to a service organization that is built on community and service is charitable in nature and should be treated as such. This would apply to groups like the Royal Canadian Legion, the Lions, Rotary, etc.
- Create a Great Country Grant Initiative to partner with community-based organizations for community building projects related to affordable housing, poverty alleviation, food banks, Veteran and First Responders Support, support for the vulnerable, nutrition, mental health or grassroots wellness initiatives. The funds for the Great Country Grant Initiative will not be new money, but will be shifted from existing federal government departments and ineffective programming; and
- Launch a formalized Great Country Award to be presented by Members of Parliament at Canada Day festivities to recognize outstanding community volunteers in the areas of focus of the program.
- Pilot a Social Enterprise initiative supporting the intersection of free market principles and business models and the charitable or non-profit sectors.
- Provide support and sustainability for social enterprises operating at the intersection of free market business models and the charitable or non-profit sector by amending legislation to encourage this model and give them greater flexibility.




OTOOLE
TRUE BLUE LEADERSHIP

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BACK
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David



Tim Hortons



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